STRATEGIC HUMAN RESOURCE MANAGEMENT



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Description

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UNIT I HUMAN RESOURCE DEVELOPMENT 10

Meaning – Strategic framework for HRM and HRD – Vision, Mission and Values – Importance –

Challenges to Organisations – HRD Functions - Roles of HRD Professionals - HRD Needs

Assessment - HRD practices – Measures of HRD performance – Links to HR, Strategy and Business

Goals – HRD Program Implementation and Evaluation – Recent trends – Strategic Capability , Bench

Marking and HRD Audit.

UNIT II E-HRM 6

e- Employee profile– e- selection and recruitment - Virtual learning and Orientation – e - training

and development – e- Performance management and Compensation design – Development and

Implementation of HRIS – Designing HR portals – Issues

in employee privacy – Employee surveys online.

UNIT III CROSS CULTURAL HRM 7

Domestic Vs International HRM - Cultural Dynamics -Culture Assessment - Cross Cultural Education

and Training Programs – Leadership and Strategic HR Issues in International Assignments - Current

challenges in Outsourcing, Cross border Mergers and Acquisitions - Repatriation etc - Building

Multicultural Organisation - International Compensation. UNIT IV CAREER & COMPETENCY DEVELOPMENT 10

Career Concepts – Roles – Career stages – Career planning and Process – Career development

Models– Career Motivation and Enrichment –Managing Career plateaus- Designing Effective Career

Development Systems – Competencies and Career Management – Competency Mapping Models –

Equity and Competency based Compensation.

UNIT V EMPLOYEE COACHING & COUNSELING 12

Need for Coaching – Role of HR in coaching – Coaching and Performance – Skills for Effective

Coaching – Coaching Effectiveness– Need for Counseling – Role of HR in Counseling - Components

of Counseling Programs – Counseling Effectiveness – Employee Health and Welfare Programs – Work

Stress – Sources - Consequences – Stress Management Techniques.- Eastern and Western

Practices - Self Management and Emtional Intelligence.

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