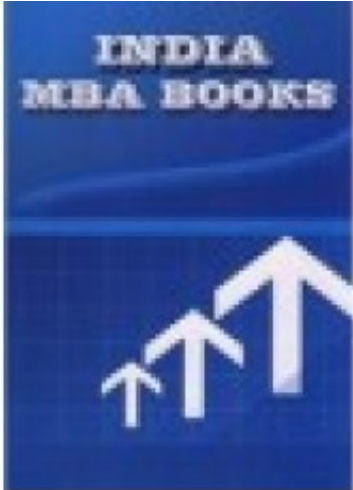# SOFTWARE PROJECT MANAGEMENT AND QUALITY

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UNIT I PROJECT MANAGEMENT OVERVIEW 8
What is Project and Project Management, Various phase of Project Management, Project Stakeholders, Project Management Organisation (PMO);Roles and Responsibilities of Project Manager. Brief introduction to various process models - Waterfall, RAD, V, Spiral, Incremental, Prototyping, Agile– SCRUM, Extreme Programming (XP) and Kanban Project Initiation - Project Charter; Statement of Work (SoW)

UNIT II PROJECT PLANNING 10
Project Planning Activities- Project Scope, Work Breakdown Structures (WBS), Software estimation methodologies - COCOMO Model and Function Point

Project Scheduling Techniques – Program Evaluation and Review Technique (PERT), Gantt Chart
and Critical Path Method (CPM)

UNIT III PROJECT TRACKING 10

Monitoring and Control, Project Status Reporting; Project Metrics; Earned Value Analysis (EVA);
Project Communication Plan & Techniques; Steps for Process Improvement.
Risk Management: Concepts of Risks and Risk Management; Risk Management Activities; Effective
Risk Management; Risk Categories; Aids for Risk Identification; Potential Risk Treatments; Risk
Components and Drivers; Risk Prioritization.

UNIT IV PROJECT CLOSURE 8

Project Closure Analysis, Lesson Learnt
Software Quality Assurance-Software Quality Assurance Activities; Software Qualities; Software
Quality Standards – ISO Standards for Software Organization, Capability Maturity Model (CMM),
Comparison between ISO 9001 & SEI CMM, Other Standards.

UNIT V AGILE PROJECT MANAGEMENT WITH SCRUM 9

Agile Manifesto and Agile Principles
Agile Scrum - Purpose, Values, Scrum Framework, Scrum Roles – Product Owner, Scrum Master &
Team, Scrum Events – Sprint Planning, Daily Scrum/Stand-up Meeting, Sprint Review, Sprint
Retrospective, Scrum Artefacts – Product Backlog, Sprint

Backlog, Increment and Definition of Done (DoD), Agile estimation – Story Point

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